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FORWARD-LOOKING STATEMENTS

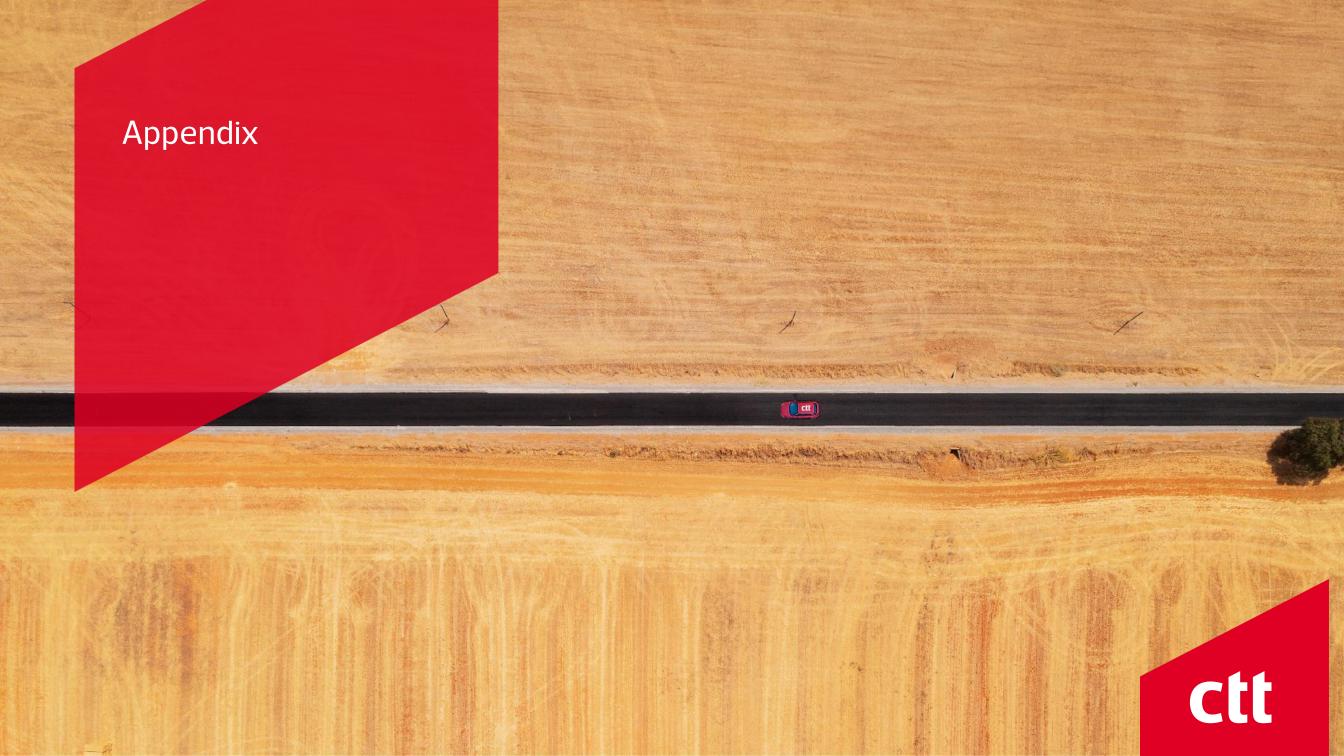
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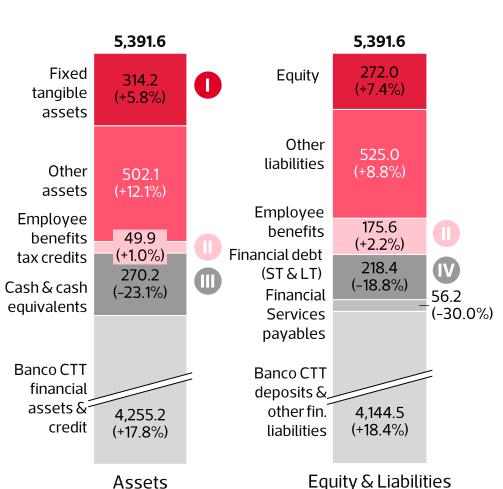


Solid and low levered balance sheet with a consolidated net cash position



Balance sheet, 30 June 2024

€ million; % change vs. 31Dec. 2023



Fixed tangible assets	
(+) Rights of use (leases)	129.2
(+) Other fixed tangible assets	185.1
(=) Fixed tangible assets	314.2
Rights of use increased €19.0m vs. De	ec23 (+17.3%)
(+) Adjusted cash Banco CTT	226.2
(+) Adjusted cash CTT 17.4	
(=) Adjusted cash	243.6

Net employee benefits			
(+) Employee benefits (liabilities) *	175.6		
(+) Employee benefits (equity) ¹	1.1		
(-) Employee benefits tax credit	49.9		
(=) Net employee benefits 126.8			
* Of which €154.2m related to healthcare			
Financial debt			
(+) Bank loans	45.5		
	45.5 137.5		
(+) Bank loans			

Solid growth in Express & Parcels



Express & Parcels - Revenues 1H24

Consolidated view; € million; % change vs. prior year

Portugal	75.9 (+10.8%)
Parcels	70.0 (+10.8%)
Cargo	1.4 (-34.1%)
Banking network	2.2 (+1.7%)
Fulfilment	2.1(+26.4%)
Other	0.3 (+160.9%)
Spain	131.6 (+86.3%)
Mozambique	2.8 (+30.3%)
Total	210.4 (+48.9%)

Volumes by region (mitems)

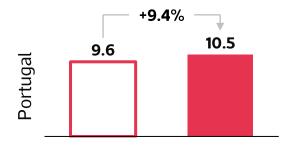
Metric	Total
1H24	63.1
vs 1H23	53.5%

EBITDA 1,2

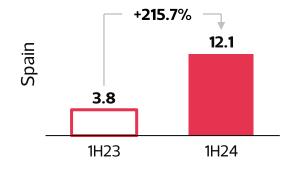
€ million; % change vs. prior year

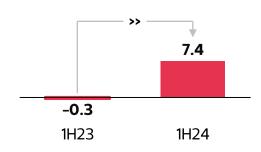
Recurring EBIT^{2,3}

€ million; % change vs. prior year









	Portugal		Spain	
'		which 19.3 3.0%) CEP — — —	43.7	
	7.6%	5.U /o/ CEP	89.2%	

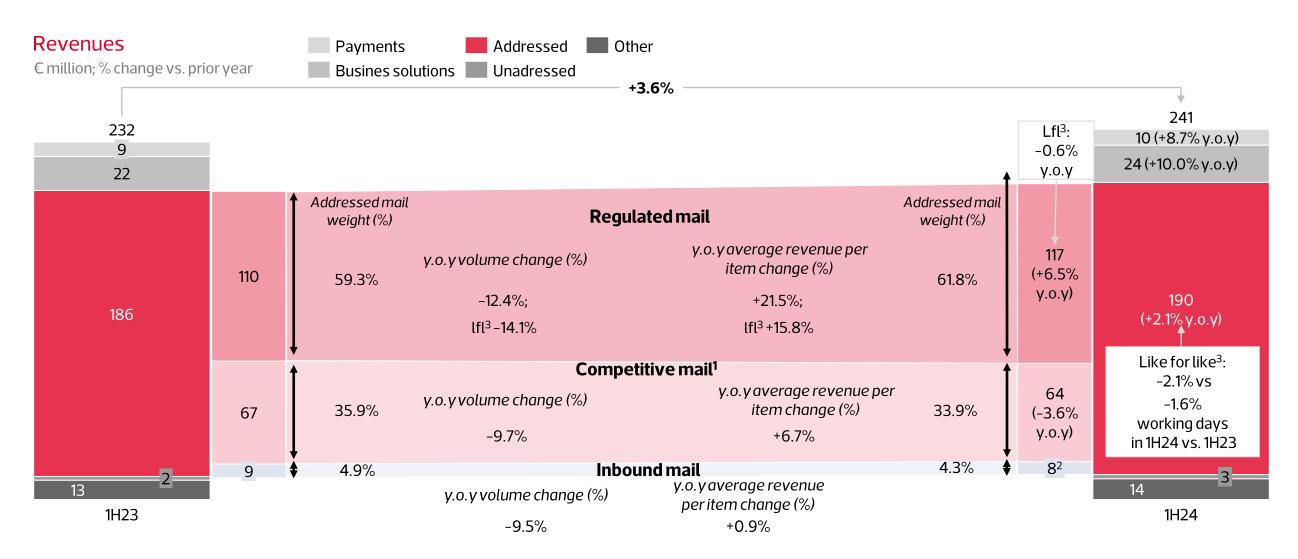
¹Excluding Specific items, depreciation & amortisation;

²Individual Accounts;

³Excluding Specific items

Revenue growth in Mail & Other





Price increases will develop positively throughout the year

Addressed mail, business solutions and payments driving growth



Mail & other - Revenues 1H24

€ million; % change vs. prior year

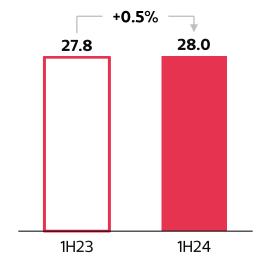
Addressed mail	189.9 (+2.1%)
Unaddressed mail	2.7 (+10.9%)
Business solutions	24.2 (+10.0%)
USO parcels	3.5 (-7.7%)
Philately	2.0 (-4.6%)
Others	6.5 (+23.0%)
Mail	228.8 (+3.3%)
Central Structure	1.1 (+13.7%)
Payments	10.3 (+8.7%)
Real Estate	0.5 (+8.2%)
Mail & other	240.6 (+3.6%)

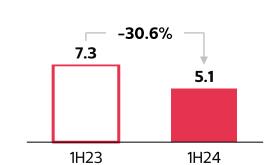
EBITDA¹

€ million; % change vs. prior year

Recurring EBIT²

€ million; % change vs. prior year





Volumes by type (m items)

Metric	Avg. mail prices	Addressed mail	Transactional	Advertising	Editorial
1H24	N.A.	201.0	176.3	12.8	11.9
vs 1H23	9.25%	-10.7%	-9.3%	-27.8%	-8.1%

Unaddressed mail
135.0
-1.7%

Strict ceilings on debt placements are restricting demand



Financial Services - Revenues 1H24

€ million; % change vs. prior year

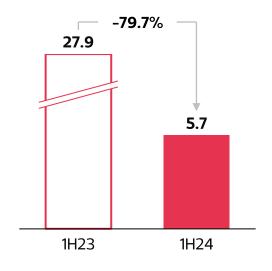
Total	11.1 (-75.8%)
Other	0.7 (-19.9%)
Retail products & services	2.6 (-58.5%)
Money transfers ³	3.0 (+7.4%)
Savings & insurance	4.9 (-86.6%)

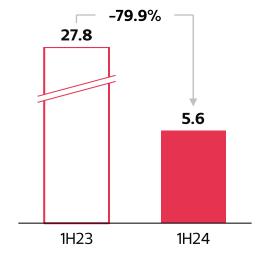
EBITDA¹

€ million; % change vs. prior year

Recurring EBIT²

€ million; % change vs. prior year





Financial Services volumes by type

Metric	Savings flows (€bn)	Placements	Redemptions
1H24	1.7	0.6	1.1
vs 1H23	-87.9%	-94.5%	-58.4%

Money orders (m ops.)

4.2

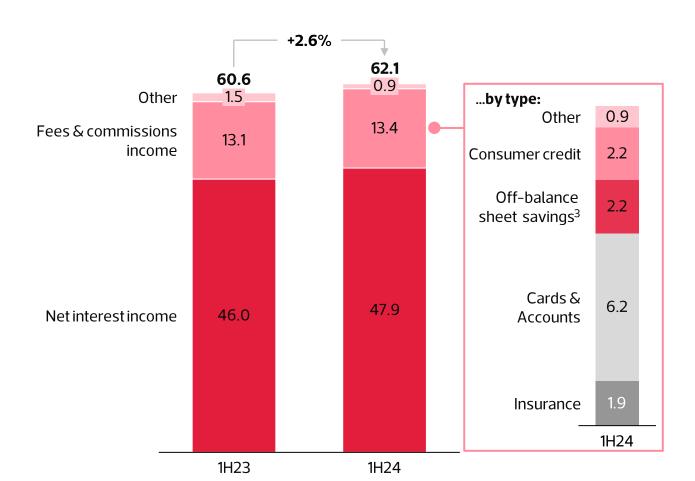
-15.5%

Delivering strong growth



Banco CTT - Revenues 1H24

€ million; % change vs. prior year

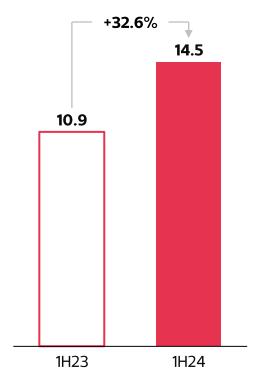


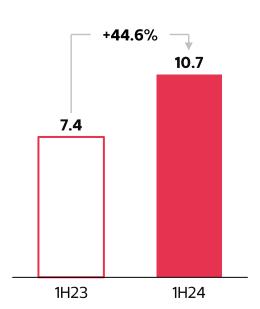
EBITDA¹

€ million; % change vs. prior year

Recurring EBIT²

€ million; % change vs. prior year





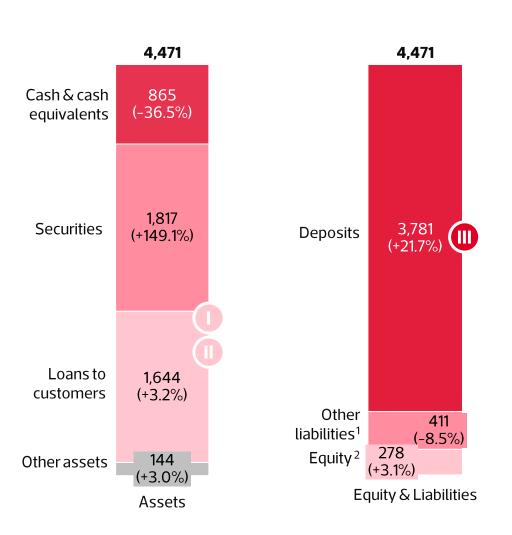
Balance sheet growth momentum driven by customer deposits

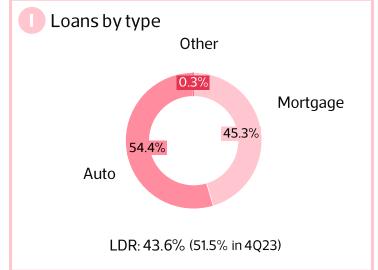


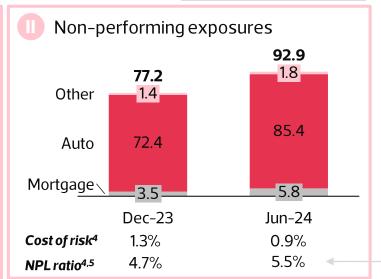
Proforma 4.2% with sale of NPLs already agreed

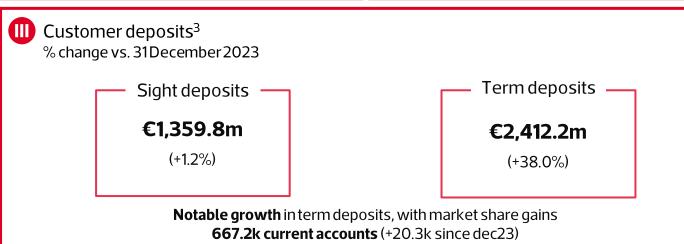


€ million; % change vs. 31Dec 2023





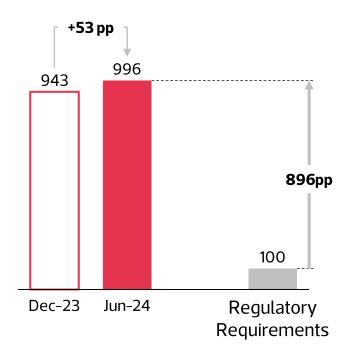




Ample liquidity and strong solvency levels



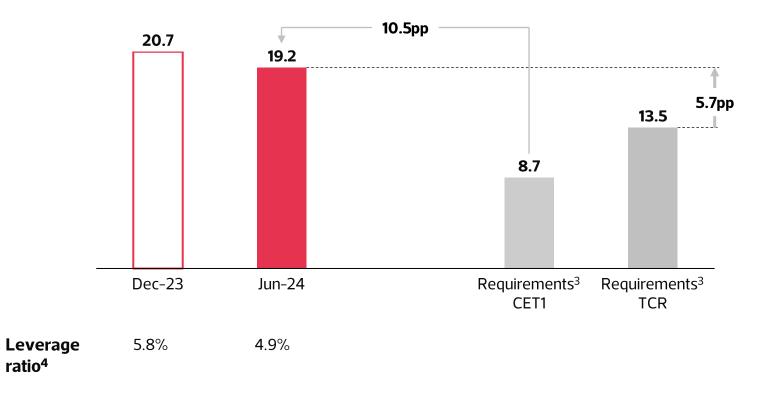
Liquidity (LCR)



Capital (CET1, TCR)¹

%, Fully implemented

RWA² 945.5 1,054.7



ratio4

Consolidated Income statement



Income statement

€ million

Revenues	
Operating costs	
of which Impairments & provisions	
EBITDA	
Depreciation & amortisation	
of which IFRS 16 impact	
Recurring EBIT	
Specific items	
EBIT	
Net financial income / (costs)	
of which IFRS 16 impact	
Associated companies – gains / (losses)	
Earnings before taxes	
Net profit attributable to equity holders	

Reported	
1H23	1H24
480.4	524.3
400.3	453.6
15.3	10.6
80.1	70.8
31.7	35.7
14.6	16.5
48.4	35.0
9.1	2.6
39.3	32.4
-7.1	-8.2
-1.7	-2.2
0.0	0.0
32.1	24.2
26.0	19.8

With Banco CTT equity meth	
1H23	1H24
423.1	465.6
354.3	409.4
2.7	3.1
68.8	56.2
28.2	31.9
14.0	15.8
40.6	24.3
9.1	2.6
31.5	21.7
-6.7	-8.1
-1.7	-2.2
6.2	8.4
31.0	22.1
26.0	19.8

Consolidated Balance sheet



Balance sheet

€	m	Ill	10	n

€ million	Reporte	ed
	31-Dec-23	30-Jun-24
Non-current assets	2,354.7	2,405.7
Current assets	2,402.0	2,985.9
Assets	4,756.6	5,391.6
Equity	253.3	272.0
Liabilities	4,503.4	5,119.6
Non-current liabilities	689.6	643.9
Current liabilities	3,813.8	4,475.8
Equity and Liabilities	4,756.6	5,391.6
Net financial debt	-39.0	-25.3
Net financial debt / EBITDA (LTM) (x)	-0.26	-0.18

With Banco CT	Tunder
equity met	thod
31-Dec-23	30-Jun-24
713.0	732.2
506.7	480.3
1,219.6	1,212.5
253.4	272.1
966.2	940.3
333.8	336.1
632.4	604.2
1,219.6	1,212.5
177.3	196.5
1.44	1.78

Consolidated Cash flow statement



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€ million
EBITDA
Non-cash items
Specific items affecting EBITDA
Capex
Change in working capital
Operating cash flow
Employee benefits
Tax
Free cash flow
Debt (principal + interest)
Dividends
Acquisition of own shares
Financial investments & other
Net change in adjusted cash
Change in liabilities FS & other & Banco CTT (net) 1
Change in other ²
Net change in cash

Reported				
1H23	1H24	Δ24/23		
80.1	70.8	-9.3		
-0.9	-7.9	-7.0		
-9.1	-2.6	6.5		
-11.3	-15.2	-3.9		
-3.2	-25.1	-21.9		
55.6	20.0	-35.7		
-8.3	-8.5	-0.2		
0.6	-0.9	-1.5		
47.9	10.6	-37.4		
27.2	-72.3	-99.5		
-17.9	-23.3	-5.5		
-0.2	-9.8	-9.7		
-0.7	30.6	31.3		
56.3	-64.4	-120.7		
-160.8	-20.6	140.2		
-15.7	3.6	19.3		
-120.2	-81.4	38.8		

With Banco CTT under equity method			
1H23	1H24	Δ24/23	
68.8	56.2	-12.6	
-12.8	-14.4	-1.6	
-9.1	-2.6	6.5	
-8.7	-12.4	-3.7	
-0.1	-13.5	-13.4	
38.1	13.4	-24.7	
-8.3	-8.5	-0.2	
0.6	-0.9	-1.5	
30.4	4.0	-26.4	
27.2	-72.3	-99.5	
-17.9	-23.3	-5.5	
-0.2	-9.8	-9.7	
-0.7	30.6	31.3	
38.8	-70.9	-109.7	
-150.5	-12.9	137.6	
0.0	0.0	0.0	
-111.7	-83.8	27.9	

¹ The change in net liabilities of Financial Services and Banco CTT reflects the evolution of credit balances with third parties, depositors or other banking financial liabilities, net of the amounts invested in credit or investments in securities / banking financial assets, of entities of the CTT Group providing financial services, namely the financial services of CTT, Payshop, Banco CTT and 321 Crédito; ² The change in other cash items reflects the evolution of Banco CTT's sight deposits at Bank of Portugal, outstanding cheques / clearing of Banco CTT cheques, and impairment of sight and term deposits and bank applications;

Specific items



Specific items

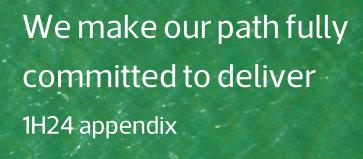
€ million

Recurring EBIT
Specific items
Staff costs
ES&S
Other op. costs & other gains
EBIT

Repo	orted	
1H23	1H24	
48.4	35.0	
9.1	2.6	
3.4	0.0	
1.2	2.4	•
4.5	0.2	
39.3	32.4	

Mainly transaction costs with real estate deal and strategic projects.

ctt



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